



Nevada
Hospital
Association

ANNUAL REPORT 24/25



Patrick D. Kelly
President & CEO
Nevada Hospital Association

As we reflect on the past year, our work was defined in large part by the 83rd Legislative Session and Congressional activity. Preparation began in earnest last fall, carrying us through the spring's 120-day session. Over 1,100 bills were introduced, with 235 directly impacting healthcare. Many of these required careful monitoring and strategic advocacy to ensure the voice of Nevada hospitals was heard.

One of the most consequential proposals would have mandated nurse staffing ratios without regard to workforce availability or regional capacity. This measure posed significant risks to patient access, hospital operations, and the overall stability of our healthcare system. Thanks to strong advocacy and coalition building, the bill was ultimately vetoed by the Governor—an outcome that underscores the critical importance of sustained engagement and vigilance at the state level.

At the same time, running parallel to the state session, Congress advanced what many have called the "One Big Beautiful Bill." Unfortunately, its consequences for Nevada hospitals are considerable. The legislation substantially

alters the Nevada Private Hospital Medicaid Provider Fee Program and other supplemental payment programs, changes that will result in the loss of hundreds of millions of dollars to our hospitals. Coupled with new work requirements and ongoing Medicaid redeterminations of eligibility, hospitals face a sharp increase in uncompensated care as more patients lose healthcare coverage. These federal changes compound the challenges already faced at the state level, further straining resources, threatening financial stability, and making it harder to meet the growing needs of our communities.

Through it all, the Nevada Hospital Association remained steadfast in representing your interests. From testifying before committees and communicating with our Congressional delegation, to negotiating with stakeholders, to educating policy-makers on the real impacts of their decisions, our team worked tirelessly to ensure hospitals were at the center of the conversation.

The 83rd Legislative Session is over, but its outcomes—and Congress's passage of the One Big Beautiful Bill—will have lasting effects. Although Congress is still in session, work on that bill is finished and its impacts are in motion. As we look ahead, our commitment is unchanged: to protect access, safeguard resources, and advocate for policies that strengthen hospitals' ability to care for Nevadans. Together, we will continue to navigate challenges and build on the strength of our shared mission.

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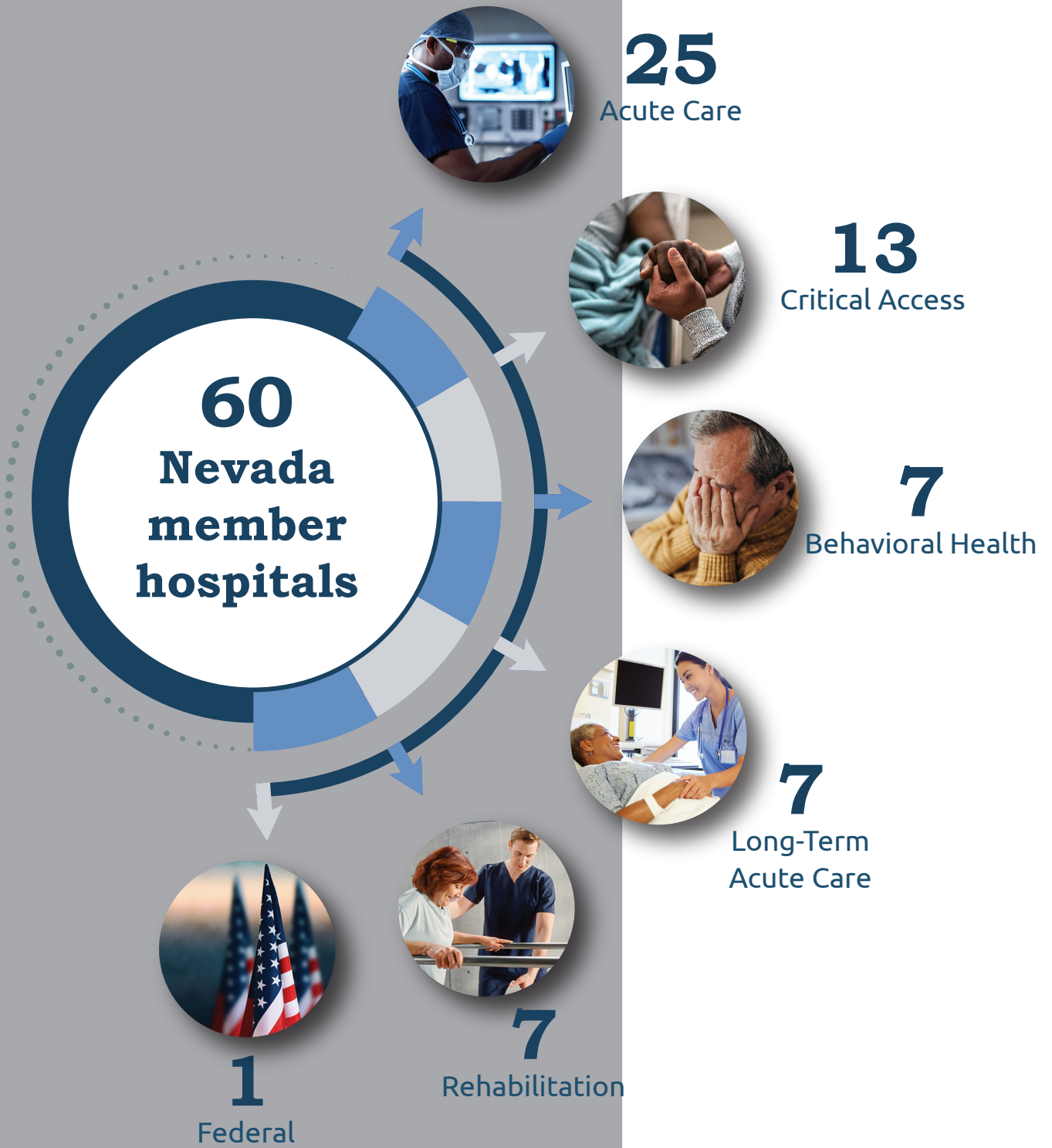
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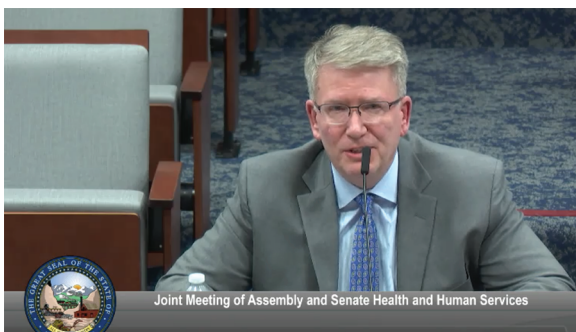
KEY HIGHLIGHTS IN ADVOCACY

The NHA worked tirelessly on advocacy efforts during this past legislative session. More than 1,100 bills were introduced, with 235 pertaining directly to healthcare - making for a busy and intense session.



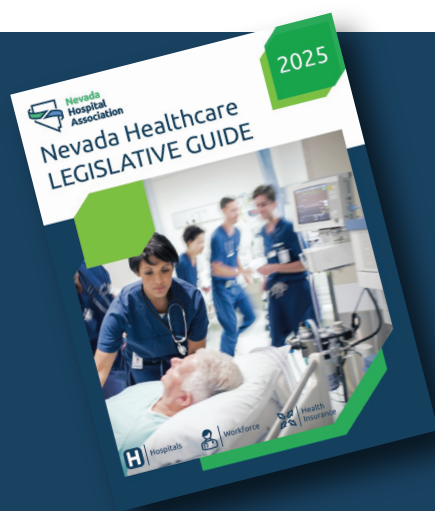
The NHA organized numerous meetings with legislators and the Governor's Office, bringing together hospital CEOs, hospital lobbyists, and collaborating organizations.

The NHA hosted weekly meetings with hospital lobbyists to review bills, share information, and develop legislative strategy.



The NHA testified at numerous legislative hearings and was invited as a featured presenter at a joint health committee meeting on the impact of proposed federal Medicaid cuts. NHA staff also submitted multiple committee letters and veto requests. Governor Lombardo ultimately vetoed two bills: Mandatory Nurse Staffing Ratios and Free-standing Emergency Rooms.

The NHA worked with Nevada's federal congressional delegation on H.R. 1. (The "One Big Beautiful Bill").



To keep members informed, the NHA produced the Nevada Healthcare Legislative Guide; distributed 18 weekly member updates; a post-session compliance check-list; and published the Nevada Law Manual.

ADVOCACY

KEY HIGHLIGHTS IN PROGRAMMING & EVENTS

The NHA holds numerous events, meetings, and webinars throughout the year to engage and inform members.



The Annual Meeting provides members with valuable networking and educational opportunities.

Prior to the legislative session, the NHA held several virtual meetings with Stacie Weeks, former Medicaid Administrator, and Senator Fabian Donate, Chair of Senate Health & Human Services.



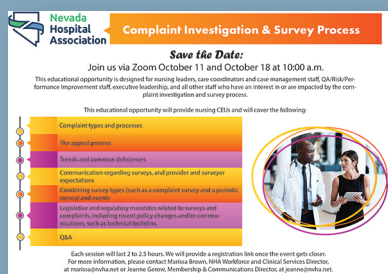
In April, the NHA hosted Hospital Day at the Legislature, giving hospital leaders the opportunity to meet with legislators.

Hospital Day concluded with a well-attended reception at Piazza Bar.



In June, the NHA's Rural Healthcare Preparedness Partners held a conference in Reno for emergency preparedness leaders, focusing on the importance of Continuity of Operations Planning (COOP), simulations, and other critical topics.

KEY HIGHLIGHTS IN PROGRAMMING & EVENTS CONTINUED



Throughout the year, the NHA hosted webinars on topics such as Complaint Investigations by state surveyors, employee retention credits (ERC), and infection prevention and control during construction projects.

During the legislative session, member hospital lobbyists were invited to 17 lunch meetings to discuss bills and develop strategy.



Each month, the NHA convenes meetings for hospital CFOs to address reimbursement and regulatory challenges.

Chief Nursing Officers also meet monthly to discuss clinical issues. This year's guest speakers included Chris Lake, Tim Southern from the Nevada State Lab, Dr. Stephanie Woodard, Abigail Hatfi, and Crystal Duarte of Social Enterprises, and Christine Bailey from the Health Service Advisory Group.



PROGRAMMING

KEY HIGHLIGHTS IN COMMUNICATIONS

The NHA utilizes many communication tools for messaging to various audiences.

NEWSLETTERS



- The NHA monthly newsletter provides members with timely healthcare news.
- The *Silver State Newsletter* is sent to legislators multiple times each year, keeping them apprised of important hospital issues and updates.
- The NHA publishes the *Weekly Wrap-Up* newsletter, distributed to more than 1,000 recipients, including federal, state, and local officials; emergency management agencies; NHA members; and healthcare stakeholders. This newsletter provides critical updates on emergency preparedness, regulatory changes, training opportunities, coalition developments, and healthcare news.

INFOGRAPHICS, VIDEOS, AND PRESENTATIONS

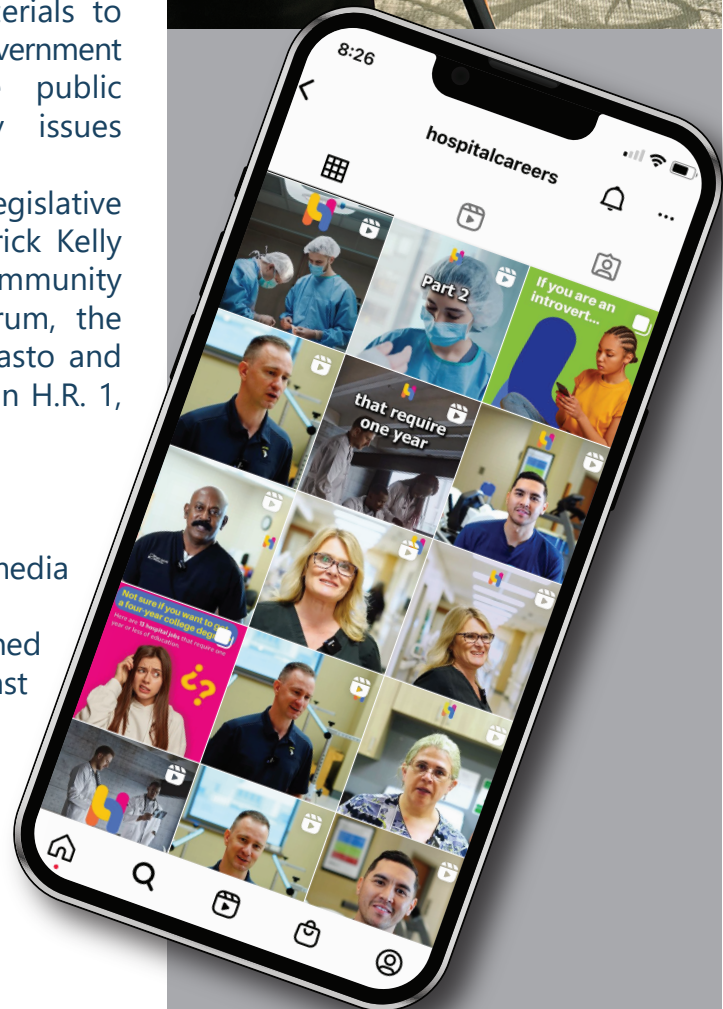


- The NHA produces a variety of educational materials to inform legislators, government officials, and the public about key policy issues affecting hospitals.

• In addition to legislative presentations, CEO Patrick Kelly frequently serves as a guest speaker at community events, including the Nevada Healthcare Forum, the Game of Thrones breakfast, Senator Cortez Masto and Senator Rosen's respective press conferences on H.R. 1, and the Nevada Independent's Indy Talks.

MEDIA RELATIONS & SOCIAL MEDIA

- The NHA handled more than two dozen media requests on behalf of members this year.
- The NHA accumulated more than 450 combined posts on Facebook, Twitter, and LinkedIn since last August.
- The NHA's @hospitalcareers social media platform, featured on TikTok, Facebook, and Instagram, is designed to boost interest in healthcare careers. It now includes more than 400 videos and received over two million views in the past year.



KEY HIGHLIGHTS IN COLLABORATION

COLLABORATION

The NHA strategically collaborates with many organizations throughout the state and nation, including:

- American Burn Association
- American Hospital Association
- Behavioral health collaboratives
- College and university advisory committees
- CoMagine Health
- Health Service Advisory Group (HSAG)
- Infection prevention collaboratives
- Las Vegas HEALS
- Nevada Alliance for Nursing Excellence
- Nevada Division of Behavioral and Public Health
- Nevada Rural Health Partners
- Nevada State Medical Association
- Nevada Workforce Advisory Council
- Quality and risk committees
- Vegas Chamber
- Your Nevada Doctors

KEY HIGHLIGHTS IN COMMUNITY RESILIENCE

NEVADA WATCHBOARD

Originally designed to address rural Nevada's unique connectivity challenges, the Nevada Watchboard (NWB) has evolved into an innovative information-sharing platform that now extends beyond our state's boundaries. The Nevada Watchboard garnered international attention for its role in supporting response efforts during the Los Angeles fires and the Honolulu burn mass casualty incident.

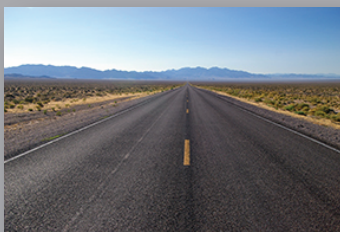


RURAL HEALTHCARE SYMPOSIUM

The Rural Healthcare Symposium is an annual educational and networking event that brings together healthcare leaders, emergency management professionals, and subject matter experts to address the unique operational challenges facing Nevada's rural emergency response system.



RHPP COALITION



RHPP serves as Nevada's rural healthcare coalition, strengthening emergency preparedness and response capabilities across rural and frontier communities. RHPP coordinates among 15+ rural hospitals, tribal health organizations, and emergency services across vast distances where facilities are often separated by over 100 miles. Through innovative partnerships and data-driven solutions, RHPP ensures Nevada's residents have equitable access to lifesaving care during disasters and emergencies.



KEY HIGHLIGHTS IN SPECIAL PROJECTS



The NHA joined 17 other hospital associations to lobby Republican members of Congress on the impacts of H.R. 1.

Federal law requires states with a Medicaid provider fee program to develop, measure, and reward hospitals for meeting certain quality improvement metrics. The NHA has worked with Nevada Medicaid to identify these metrics and is developing strategies to help hospitals improve performance in those areas.



Before the federal government ended the H-1B Rural Healthcare Grant, the NHA made the most of the program—enrolling 190 participants. Of those, 93 completed their training and earned a credential, and 28 incumbent workers advanced their careers by completing training and earning promotions into new positions.

The NHA launched a pilot program called *Compliance Reminder*, published monthly to advise members on items such as the effective dates of new laws and issues identified by hospital and OSHA surveyors at other facilities.



The NHA created three short videos highlighting Nevada's nursing shortage, the reasons hospitals employ physicians, and the administrative burdens faced by healthcare providers. These videos are available on the NHA's YouTube channel.



Administrative Burden



Nursing Shortage



Physician Employment

SPECIAL PROJECTS



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Nevada Hospital Association



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